FY 2012 Bay Area Homeland Security Strategy Goals and Objectives

Goal 1 Develop a Regional Risk Management and Planning Program

Target Capability	Bay Area Objective
Risk Management Planning	**1.1:** The Bay Area will identify and assess risks, prioritize and select appropriate plans, solutions and investments based on risk reduction, and monitor the outcomes of risk based funding allocation decisions.

Goal 2 Enhance Information Analysis and Infrastructure Protection Capabilities

Target Capability	Bay Area Objective
Counter-Terrorism Investigations and Law Enforcement	**2.1:** The Bay Area law enforcement community will ensure that suspects involved in criminal activities related to homeland security are successfully identified, deterred, detected, disrupted, investigated, and apprehended.
Information Gathering and Recognition of Indicators and Warnings	**2.2:** The Bay Area will identify and systematically report suspicious activities or circumstances associated with potential terrorist or criminal pre-operational planning for vetting and review and operational follow-up by the appropriate authorities.
Intelligence Analysis and Production	**2.3:** The Bay Area will sustain and build upon its multidisciplinary, all-source information/intelligence fusion center, in order to produce timely, accurate, clear and actionable intelligence/information products in support of regional prevention, awareness, deterrence, response and public safety operations.
Intelligence Information Sharing and Dissemination	**2.4:** The Bay Area will develop and sustain systems and procedures to effectively and timely share information and intelligence across Federal, State, local, tribal, territorial, regional, and private sector entities within the Bay Area to achieve coordinated awareness of, prevention of, protection against, mitigation of, and response to a threatened or actual terrorist attack, major disaster, or other emergency.
Critical Infrastructure Protection	**2.5:** The Bay Area will assess the risk to the region's critical infrastructure and key resources from acts of terrorism and natural hazards and deploy a suite of actions to enhance protection and reduce the vulnerability of the region's critical infrastructure and key resources from all hazards.

Goal 3 Strengthen Communications Capabilities

Target Capability	Bay Area Objective
Communications	**3.1:** The emergency response community in the Bay Area will have the ability to provide a continuous flow of mission critical voice, data and imagery/video information among multi-jurisdictional and multidisciplinary emergency responders, command posts, agencies, and Bay Area governmental officials for the duration of an emergency response operation.

Goal 4 Strengthen CBRNE Detection, Response, and Decontamination Capabilities

Target Capability	Bay Area Objective
Fire Incident Response Support	**4.1:** Fire service agencies across the Bay Area will dispatch initial fire suppression resources within jurisdictional response time objectives, and firefighting activities will be conducted safely with fire hazards contained, controlled, extinguished, and investigated, with the incident managed in accordance with local and state response plans and procedures.
Search and Rescue	**4.2:** Search and rescue operations in the Bay Area will be conducted to rescue and transfer the greatest number of victims (human and, to the extent that no humans remain endangered, animal) to medical or mass care capabilities, in the shortest amount of time, while maintaining rescuer safety.
CBRNE Detection	**4.3:** The Bay Area will develop systems and procedures to rapidly detect and identify chemical, biological, radiological, nuclear, and/or explosive (CBRNE) materials at ports of entry, critical infrastructure locations, public events, and incidents and communicate CBRNE detection and warning information to appropriate entities and authorities across the State and at the Federal level.
Explosive Device Response Operations	**4.4:** Public safety bomb squads across the Bay Area will build and sustain capabilities to provide on-scene threat assessments, and the explosive and/or hazardous devices will be located and rendered safe, and the area cleared of hazards.
Critical Resource Logistics and Distribution	**4.5:** The Bay Area will develop a system to track and manage critical resources and make them available to incident managers and emergency responders from across the Bay Area upon their coordinated request for proper distribution to enhance emergency response operations and aid disaster victims in a cost-effective and timely manner.
WMD/Hazardous Materials Response and Decontamination	**4.6:** Hazardous materials teams across the Bay Area will build and sustain capabilities to rapidly identify and mitigate the effects of a hazardous materials release through victim rescue, decontamination and treatment and effectively protect responders and at-risk populations.

On-site Incident Management	**4.7:** The Bay Area will develop and sustain a fully integrated response system through a common framework of the Incident Command System and Unified Command including the use of incident action plans and the tracking of on-site resources in order to manage major incidents safely, effectively and efficiently.
Responder Safety and Health	**4.8:** The Bay Area will strive to reduce the risk of illnesses or injury to any Bay Area first responder, first receiver, medical facility staff member, or other skilled support personnel as a result of preventable exposure to secondary trauma, chemical/radiological release, infectious disease, or physical and emotional stress after the initial incident or during decontamination and incident follow-up.
Emergency Public Safety and Security Response	**4.9:** Public safety agencies within the Bay Area will be able to keep the public and critical infrastructure safe by securing a particular incident scene and maintaining law and order following an incident or emergency to include managing the criminal justice prisoner population.

Goal 5 Enhance Medical, Public Health and Mass Care Preparedness

Target Capability	Bay Area Objective
Emergency Triage and Pre-Hospital Treatment	**5.1:** Emergency medical services (EMS) resources across the Bay Area will effectively and appropriately be dispatched to provide pre-hospital triage, treatment, transport, tracking of patients, and documentation of care appropriate for the incident, while maintaining the capabilities of the EMS system for continued operations up to and including for mass casualty incidents.
Medical Surge	**5.2:** Those injured or ill from a medical disaster and/or mass casualty event in the Bay Area will rapidly and appropriately be cared for. Continuity of care will be maintained for non-incident related illness or injury.
Mass Prophylaxis	**5.3:** With the onset of an event, appropriate drug prophylaxis and vaccination strategies will be implemented across the Bay Area in a timely manner to prevent the development of disease in exposed individuals. Public information strategies will include recommendations on specific actions individuals can take to protect their family, friends, and themselves.
Medical Supplies Management and Distribution	**5.4:** Critical medical supplies and equipment in the Bay Area will be appropriately secured, managed and distributed to field responders and providers, and then restocked in a timeframe appropriate to the incident and according to plan(s).
Isolation and Quarantine	**5.5:** Individuals in the Bay Area who are ill, exposed, or likely to be exposed will be separated and their health monitored in order to limit the spread of a newly introduced contagious disease (e.g., pandemic influenza). Legal authority for those measures will be clearly defined and communicated to all responding agencies and the public.

Laboratory Testing	**5.6:** Potential exposure to disease in the Bay Area will be identified rapidly by determining exposure and mode of transmission and agent. Confirmed cases and laboratory results will be reported immediately to all relevant public health, food regulatory, environmental regulatory, and law enforcement agencies in support of operations and investigations.
Epidemiological Surveillance and Investigation	**5.7:** Potential exposure to disease in the Bay Area will be identified rapidly by determining exposure and mode of transmission and agent followed by the issuance and implementation of control measures to contain the spread of the event, thereby reducing the number of cases.
Fatality Management	**5.8:** The Bay will effectively document, recover and dispose of human remains and items of property and evidence following a disaster.

Goal 6 Strengthen Emergency Planning and Citizen Preparedness Capabilities

Target Capability	Bay Area Objective
EOC Management	**6.1:** Emergency operations centers (EOCs) across the Bay Area will function in accordance with the National Incident Management System (NIMS) and the Standardized Emergency Management System (SEMS), emergency plans and standard operating procedures. EOCs will effectively plan, direct and coordinate information and activities internally within EOC functions, and externally with other multi-agency coordination entities, command posts and other public information to effectively coordinate disaster response operations.
Emergency Public Information and Warning	**6.2:** The Bay Area will develop an integrated system of systems involving government agencies, the general public, and the private sector that allows for the transmission of clear, specific, accurate, certain and consistent alerts and warnings to all appropriate recipients through Joint Information Centers, or other means, regarding threats to health, safety, and property.
Citizen Evacuation and Shelter in Place	**6.3:** Affected and at-risk populations, to include access and functional needs populations, in the Bay Area will be safely sheltered-in-place or evacuated to safe refuge areas and eventually returned home when safe and feasible.
Mass Care	**6.4:** Mass care services, including sheltering, feeding, and bulk distribution, will be rapidly, effectively and efficiently provided for the population, including those with access and functional needs.
Community Preparedness and Participation	**6.5:** The Bay Area will build and sustain a formal structure and process for ongoing collaboration between government and nongovernmental resources at all levels to prevent, protect/mitigate, prepare for, respond to and recover from all threats and hazards.
Volunteer Management and Donations	**6.6:** Volunteers and donations within the Bay Area will be organized and managed throughout an emergency based upon pre-designated plans, procedures and systems.

Goal 7 Enhance Recovery Capabilities

Target Capability	Bay Area Objective
Structural Damage Assessment	**7.1:** The Bay Area will provide accurate situation needs and damage assessments by utilizing the full range of engineering, building inspection, and code enforcement services in a way that maximizes the use of resources, aids emergency response, implements recovery operations, and restores the affected area to pre-event conditions as quickly as possible.
Economic and Community Recovery	**7.2:** During and following a disaster, the Bay Area will estimate economic impact, prioritize recovery activities, minimize business disruption, and provide individuals and families with appropriate levels and types of relief with minimal delay.
Environmental Health	**7.3:** After the primary disaster event, disease and injury will be prevented across the Bay Area through the quick identification of associated environmental hazards, including debris and hazardous waste.
Restoration of Lifelines	**7.4:** The Bay Area will coordinate activities between lifeline operations and government operations to include a process for getting the appropriate personnel and equipment to the disaster scene so that lifelines can be restored as quickly and as safely as possible.

Goal 8 Enhance Homeland Security Exercise, Evaluation and Training Programs

Target Capability	Bay Area Objective
All Relevant Capabilities	**8.1:** The Bay Area exercise program will test and evaluate the region's enhancement and/or sustainment of the right level of capability based on the risks faced by the region with an evaluation process that feeds identified capability gaps and strengths directly into the region's risk management and planning process for remediation or sustainment.
All Relevant Capabilities	**8.2:** The Bay Area will have a multi-discipline, multi-jurisdictional risk and capabilities based training program that enhances and sustains priority capabilities in order to mitigate the region's most pressing risks.