



Approval Authority Meeting

Thursday, January 12, 2023

10:00 A.M

Microsoft Teams meeting

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Phone Conference ID: 959 688 269#

Agenda

1. CALL TO ORDER

ROLL CALL

UASI Chair	Mary Ellen Carroll, City and County of San Francisco
UASI Vice-Chair	Rich Lucia, County of Alameda
Member	Erica Arteseros, City and County of San Francisco
Member	Jessica Feil, City of Oakland
Member	Raymond Riordan, City of San Jose
Member	Dana Reed, County of Santa Clara
Member	Mike Casten, County of Contra Costa
Member	Jamie Scardina, County of Marin
Member	Tracy Molfino, County of Monterey
Member	Mark Robbins, County of San Mateo
Member	Christopher Godley, County of Sonoma
General Manager	Craig Dziedzic

2. APPROVAL OF THE MINUTES (Discussion, Possible Action)

Discussion and possible action to approve the draft minutes from the November 10, 2022 regular meeting or take any other action related to the matter. *(Document for this item includes draft minutes from November 10, 2022.) 5 mins*

3. GENERAL MANAGER'S REPORT (Discussion, Possible Action)

General Manager Craig Dziedzic will present his report:

- a. FY 2023 Omnibus Appropriations Bill (Discussion)
- b. CA Statewide Projects Funded by the FY 22 UASI Retention Funds (Discussion)
- c. National Homeland Security Conference (Discussion)
- d. Management Team Tracking Tool and Future Agenda Items (Discussion)

(Documents for this item are a report and one appendix.) 10 mins

4. ELECTION OF UASI OFFICERS (Discussion, Possible Action)

The Chair will receive nominations and conduct a vote on the positions of UASI Chair and Vice Chair for the 2023 term. Possible action to support any recommendation(s) or take any other action related to this matter. *(Document for this item is a report from Craig Dziedzic.) 5 mins*

5. SUSTAINMENT PROGRAM 2022 ANNUAL REPORTS and FY23 FUNDING RECOMMENDATIONS (Discussion, Possible Action)

Regional Program Manager, Janell Myhre, will introduce program leads to the following regional sustainment program annual reports. *10 mins*

- a. **BAY AREA TRAINING AND EXERCISE PROGRAM (BATEP)** Regional Program Manager Corinne Bartshire will present the 2022 BATEP Annual Report. *(Documents for this item are a report.) 5 mins.*
- b. **NORTHERN CALIFORNIA REGIONAL INTELLIGENCE CENTER (NCRIC)** NCRIC Executive Director Mike Sena will present the 2022 NCRIC Annual Report. *(Documents for this item are a report and an appendix.) 5 mins.*

6. RISK MANAGEMENT PROGRAM KICK-OFF (Discussion, Possible Action)

Regional Project Manager Amy Ramirez will present the 2023 Risk Management Program. *(Documents for this item are a report and an appendix from Amy Ramirez.) 5 mins*

7. UASI FINANCIAL REPORTS – FY21 UASI SPENDING REPORT (Discussion, Possible Action)

Chief Financial Officer Tristan Levarado will present the FY21 UASI spending report. *(Document for this item are a report from Tristan Levarado.) 5 mins*

8. ANNOUNCEMENTS - GOOD OF THE ORDER

9. GENERAL PUBLIC COMMENT

Members of the public may address the Approval Authority for up to three minutes on items within the jurisdiction of the Bay Area UASI Approval Authority.

10. ADJOURNMENT

If any materials related to an item on this agenda have been distributed to the Approval Authority members after distribution of the agenda packet, those materials are available for public inspection at the Bay Area UASI Management Office located at 1663 Mission Street, Suite 320, San Francisco, CA, 94102 during normal office hours: 8:00 a.m. - 5:00 p.m.

Public Participation:

It is the policy of the Approval Authority to encourage and permit public participation and comment on matters within the Approval Authority's jurisdiction, as follows.

- *Public Comment on Agenda Items.* The Approval Authority will take public comment on each item on the agenda. The Approval Authority will take public comment on an action item before the Approval Authority takes any action on that item. Persons addressing the Approval Authority on an agenda item shall confine their remarks to that particular agenda item. For each agenda item, each member of the public may address the Approval Authority once, for up to three minutes. The Chair may limit the public comment on an agenda item to less than three minutes per speaker, based on the nature of the agenda item, the number of anticipated speakers for that item, and the number and anticipated duration of other agenda items.
- *General Public Comment.* The Approval Authority shall include general public comment as an agenda item at each meeting of the Approval Authority. During general public comment, each member of the public may address the Approval Authority on matters within the Approval Authority's jurisdiction. Issues discussed during general public comment must not appear elsewhere on the agenda for that meeting. Each member of the public may address the Approval Authority once during general public comment, for up to three minutes. The Chair may limit the total general public comment to 30 minutes and may limit the time allocated to each speaker depending on the number of speakers during general public comment and the number and anticipated duration of agenda items.
- *Speaker Identification.* Individuals making public comment may be requested, but not required, to identify themselves and whom they represent.
- *Designated Public Comment Area.* Members of the public wishing to address the Approval Authority must speak from the public comment area.
- *Comment, Not Debate.* During public comment, speakers shall address their remarks to the Approval Authority as a whole and not to individual Approval Authority representatives, the General Manager or Management Team members, or the audience. Approval Authority Representatives and other persons are not required to respond to questions from a speaker. Approval Authority Representatives shall not enter into debate or discussion with speakers during public comment, although Approval Authority Representatives may question speakers to obtain clarification. Approval Authority Representatives may ask the General Manager to investigate an issue raised during public comment and later report to the Approval Authority. The lack of a response by the Approval Authority to public comment does not necessarily constitute agreement with or support of comments made during public comment.
- *Speaker Conduct.* The Approval Authority will not tolerate disruptive conduct by individuals making public comment. Speakers who use profanity or engage in yelling, screaming, or other disruptive behavior will be directed to cease that conduct and may be asked to leave the meeting room.

Disability Access

The Bay Area UASI Approval Authority will hold its meeting at the James Burton Federal Building, Northern California Regional Intelligence Center, 2nd Floor, California Conference Room, located at 450 Golden Gate Avenue, San Francisco, CA 94102. In compliance with the Americans with Disabilities Act, those requiring accommodations for this meeting should notify the UASI Administrative Assistant, at least 24 hours prior to the meeting, at (415) 353-5223.



Approval Authority Meeting
Thursday, November 10, 2022
10:00 AM

Alameda County Sheriff's Office OES
4985 Broder Blvd., Dublin, CA 94568
OES Assembly Room

REGULAR MEETING MINUTES

1. ROLL CALL

Approval Authority Chair Mary Ellen Carroll called the meeting to order at 10:00 AM and General Manager Craig Dziedzic subsequently took the roll. Chair Mary Ellen Carroll was present; Vice-Chair Rich Lucia was not present for the meeting. Members Erica Arteseros, Jessica Feil, Dana Reed, Tracy Molfino, and Mark Robbins were present. Members Raymond Riordan, Mike Casten, Jamie Scardina, and Chris Godley were absent, but their alternates Judi Torrico, Thomas Chalk, Craig Scardino, and Jeff DuVall were present. No one from the County of Alameda was in attendance.

2. APPROVAL OF THE MINUTES

Chair Carroll asked for any comments or questions concerning the minutes from the September 8, 2022 meeting. She then called for public comment.

One member of the public made a comment.

Chair Carroll then requested a motion to approve the minutes.

Motion: Approve the minutes from the September 8, 2022 Approval Authority Meeting.

Moved: Member Arteseros **Seconded:** Member Feil

Vote: The motion was passed unanimously.

3. GENERAL MANAGER'S REPORT

General Manager Craig Dziedzic presented an update on grant updates, the UASI Management Team, and the 2023 calendar for Approval Authority Meetings.

General Manager Craig Dziedzic informed the Approval Authority of Cal OES' approval of the Bay Area UASI's FY 2022 Homeland Security Grant Program application for \$30,194,935. No conditional holds were placed on this grant award. The Management Team sent out the FY2022 MOUs to grant sub-recipients, who may begin incurring expenses after these MOUs are executed and returned. A second letter from the Approval Authority is being sent to DHS Secretary Mayorkas regarding the FEMA review of the UASI risk methodology. ([Reference audio: November UASI Approval Authority Meeting at 4:20](#))

The Approval Authority then conducted the votes on the 2023 Calendar.

Motion: Approve the 2023 Calendar of Approval Authority Meetings

Moved: Chair Carroll **Seconded:** Member Feil

Vote: The motion was passed unanimously.

Chair Carroll asked for Member comments or questions and there were none.

One member of the public made a comment.

4. 2022 THIRA/SPR APPROVAL AND FY23 HUB FUNDING FORMULA APPROVAL

Regional Project Manager Amy Ramirez presented the annual THIRA and SPR for approval as an action item due to the FEMA requirement that all Homeland Security Grant recipients submit these documents on an annual basis. She further explained that the THIRA is designed to assist communities with understanding risks and identify capabilities needed to address risks and threats while the SPR provides a framework to assess a community's capacity to address the threats and hazards identified in the THIRA. Ms. Ramirez then presented on the FY 2023 Hub Funding Formula that will be in place for the next three years. ([Reference audio: November UASI Approval Authority Meeting at 15:22](#))

Chair Carroll requested comments from the Approval Authority.

Member Reed posed two questions regarding the Hub Funding Formula Approval process. Member Feil had a question about the Hub Funding Formula percentages. ([Reference audio: November UASI Approval Authority Meeting at 25:20](#))

Motion A: Approve the 2022 THIRA/SPR for submission to FEMA

Moved: Member Reed **Seconded:** Member Artiseros

Vote: The motion was passed unanimously.

One member of the public made a comment.

Motion B: Approve the FY23 Hub Funding Formula for a three-year cycle

Moved: Member Feil **Seconded:** Member DuVall

Vote: The motion was passed unanimously.

One member of the public made a comment.

5. QUARTERLY GRANT FUNDED PROGRAMS UPDATE

Regional Program Manager Janell Myhre introduced BAUASI Program Managers. Program Managers then presented updates on the region’s grant-funded programs. ([Reference audio: November UASI Approval Authority Meeting at 30:38](#))

Chair Carroll requested comments from the Approval Authority. Member Reed thanked the entire Management Team for a very well-done Public Safety Preparedness Summit held at the Marine Memorial Hotel in San Francisco on Nov 1-3, 2022. Member Arteseros agreed with Member Reed.

Chair Carroll requested public comment. One member of the public made a comment.

6. NCRIC THREAT BRIEFING – ELECTION SECURITY

NCRIC Executive Director Mike Sena presented a briefing on Election Security.

Chair Carroll complimented on the reality of Election-related security threats being very relevant and acknowledged the life-saving work an experienced 911 dispatcher from the DEM Department of Communications conducted by answering the call and immediately dispatching law enforcement to assist Paul Pelosi who was recently attacked at the Pelosi home. Chair Carroll then requested comments from the Approval Authority. Seeing none, she requested public comment. ([Reference audio: November UASI Approval Authority Meeting at 1:01:40](#))

One member of the public made a comment.

7. BAY AREA UASI TRAVEL EXPENDITURES

CFO Tristan Levarado provided an update on travel expenditures now that staff have resumed traveling in person after the Covid-19 pandemic. ([Reference audio: November UASI Approval Authority Meeting at 1:12:08](#))

Chair Carroll requested comments from the Approval Authority. Seeing none, she requested public comment.

One member of the public made a comment.

8. ANNOUNCEMENTS - GOOD OF THE ORDER

There were no announcements.

9. GENERAL PUBLIC COMMENT

Chair Carroll requested comments from the Approval Authority. Seeing none, she requested public comment.

One member of the public made a comment.

10. ADJOURNMENT

The meeting was adjourned at 11:18 AM.

To: Bay Area UASI Approval Authority
From: Craig Dziedzic, General Manager
Date: January 12, 2023
Re: Item 03: General Manager's Report

Recommendations:

No Recommendation.

Action or Discussion Items:

- (a) FY 2023 Omnibus Appropriations Bill (Discussion Only)
- (b) CA Statewide Projects Funded by the FY 22 UASI Retention Funds (Discussion Only)
- (c) National Homeland Security Conference (Discussion Only)
- (d) Management Team Tracking Tool and Future Agenda Items (Discussion Only)

Discussion/Description:

(a) FY 2023 Omnibus Appropriations Bill (Discussion Only)

The U.S. Congress passed the FY 2023 omnibus appropriations bill. The President is expected to sign the measure. To allow more time for full enactment of the omnibus bill, Congress passed a third continuing resolution for FY 2023 through Dec. 30. The legislation provides 615 million for the Urban Areas Security Initiative (UASI) program, which is the same level of funding provided in FY 2022.

(b) CA Statewide Projects Funded by the FY 22 UASI Retention Funds (Discussion Only)

On December 6, 2022, the Governor's Office of Emergency Services (Cal OES) responded to the CA UASIs' letter, dated September 5, 2022, requesting an accounting of the items, services, or activities funded with the retained 18.5% or \$24,767,245 of UASI grant funding for FY22. (Cal OES). After 4.35% reduction of the State's retention for management and administration costs in the amount of \$5,825,210, the remaining UASI funds were allocated to the projects depicted in the table below. The Bay Area UASI's contribution amounted to \$6,854,065.

Total FY22 Retention Amount: \$24,767,245 (18.5%)

Title	Amount	%	Description
Statewide UASI Risk Management Program	\$2,000,000	1.49	Annual funding for the statewide risk assessment program
Fusion Centers	\$6,107,050	4.56	Funding of the five California fusion centers.
State Threat Assessment Centers (STAC)	\$3,692,626	2.76	Supports personnel, technology, and systems for information sharing across public safety agencies and the fusion centers.
California Cybersecurity Integration Center	\$2,778,626	2.08	Funds ongoing operations and staffing of the California Cyber Security Integration Center (Cal-CSIC).
Emergency Preparedness and Response Planning Coordination	\$594,558	0.44	Funds Cal OES staff costs for the development and updates to THIRA and SPR.
Law Enforcement	\$733,951	0.55	Funds personnel in the Cal OES Law Enforcement Branch.
California Specialized Training Institute (CSTI)	\$3,035,224	2.27	Funds the training and exercise arm of Cal OES.

National Homeland Security Conference (Discussion Only)

The 2023 National Homeland Security Conference will be held from July 24-27 2023, at the Hyatt Regency Chicago. For more information about the conference, please visit the website at <https://www.nationalhomelandsecurity.org/>.

(d) Management Team Tracking Tool and Future Agenda Items (Discussion Only)

Attached as Appendix B is the Management Team Tracking Tool. Approval Authority members may submit future agenda items at any time to the General Manager.

	Agenda Item	Presenter	Meeting Date
1.	<p>Program Quarterly Updates</p> <ul style="list-style-type: none"> a. Securing the Cities SF Bay Area (STC SFBA) b. Targeted Violence Terrorism Prevention Program (TVTP) c. Regional Catastrophic Preparedness Grant Program (RCPGP) d. Bay Area Training & Exercise Program (BATEP) 	<p>Dave Rocha Jodi Traversaro Christophe Arnold Corinne Bartshire</p>	03/09/23
2.	<p>Threat Briefing Northern California Regional Intelligence Center (NCRIC)</p>	Mike Sena	03/09/23
3.	UASI Financial Reports - UASI Travel Expenditures	Tristan Levardo	03/09/23
4.	Risk Management Program – Program Update	Amy Ramirez	06/08/23
5.	<p>Program Quarterly Updates</p> <ul style="list-style-type: none"> e. Securing the Cities SF Bay Area (STC SFBA) f. Targeted Violence Terrorism Prevention Program (TVTP) g. Regional Catastrophic Preparedness Grant Program (RCPGP) h. Bay Area Training & Exercise Program (BATEP) 	<p>Dave Rocha Jodi Traversaro Christophe Arnold Corinne Bartshire</p>	06/08/23
6.	<p>Threat Briefing Northern California Regional Intelligence Center (NCRIC)</p>	Mike Sena	06/08/23
7.	UASI Financial Reports - Reallocation of Grant Funds	Tristan Levardo	06/08/23

Recurring Agenda Items				
	Agenda Item	Presenter	Date	Deliverable/ Comments
1	General Manager's Report	Craig Dziedzic	09/14/23 11/09/23 01/11/24 03/14/24 06/13/24 09/12/24	Approval of the 2024 Approval Authority Meeting Calendar Election of UASI Officers Grant Status Update Annual Budget, Organizational Chart, Work Plans, Annual Report
2	Risk Management Program	Amy Ramirez	01/12/23 03/09/23 06/08/23 09/14/23	THIRA/SPR Approval Hub Funding Allocation / Risk Formula Application Program Kick Off Program Update
3	Program Quarterly Updates a. Securing the Cities SF Bay Area (STC SFBA) b. Targeted Violence Terrorism Prevention Program (TVTP) c. Regional Catastrophic Preparedness Grant Program (RCPGP) d. Bay Area Training & Exercise Program (BATEP)	Dave Rocha Jodi Traversaro Christophe Arnold Corinne Bartshire	09/14/23 11/09/23 01/11/24 03/14/24 06/13/24 09/12/24	Program Quarterly Updates
4	Threat Briefings Northern California Regional Intelligence Center (NCRIC)	Mike Sena	09/14/23 11/09/23 01/11/24 03/14/24 06/13/24 09/12/24	<ul style="list-style-type: none"> ▪ Special Event Assessment Rating (SEAR) and Suspicious Activity Reports (SARS) ▪ International and Domestic Terrorism (closed session) ▪ Crime Gun Intelligence and Domestic Violent Extremism ▪ Cyber Security ▪ Regional Information Sharing Systems ▪ Elections Security ▪ Emergent Threats
5	UASI Financial Reports	Tristan Levarado	09/14/23 11/09/23 01/11/24 03/14/24 06/13/24 09/12/24	Nov: Reallocation of Grant Funds Jan: FY20 UASI Spending Report Mar: UASI Travel Expenditures Jun: Reallocation of Grant Funds Sep: FY21 UASI Spending Report



To: Bay Area UASI Approval Authority
From: Craig Dziedzic, General Manager
Date: January 12, 2023
Re: Item 04: Election of UASI Officers

Staff Recommendation:

No recommendation

Action or Discussion Items:

Action

Discussion:

Following the process outlined in the Bay Area UASI Approval Authority Bylaws, the Approval Authority shall elect a Chair and Vice-Chair from among the Member's primary representatives on an annual basis. The General Manager will initiate the nomination process and candidates may make a statement and then hear public comment. After public comment, an open vote will take place at the pleasure of the board. Roll call will take place by Members in the following order: City of San Francisco, County of Alameda, County of San Francisco, City of Oakland, City of San Jose, County of Santa Clara, County of Contra Costa, County of Marin, County of Monterey, County of San Mateo, and County of Sonoma.

After the vote for Chair has taken place, the General Manager will open nominations for Vice-Chair. The candidates may make a statement and then hear public comment. After public comment, an open vote will take place at the pleasure of the board. Roll call will take place by Members in the following order: City of San Francisco, County of Alameda, County of San Francisco, City of Oakland, City of San Jose, County of Santa Clara, County of Contra Costa, County of Marin, County of Monterey, County of San Mateo, and County of Sonoma.

To: Bay Area UASI Approval Authority

From: Janell Myhre, Regional Program Manager

Date: January 12, 2023

Re: Item 05: Sustainment Program 2022 Annual Reports and FY23 Funding Recommendations

Recommendation:

Approve the recommended FY23 funding amounts for the Bay Area Training and Exercise Program (BATEP) and the Northern California Regional Intelligence Center (NCRIC).

Action or Discussion Items:

Action.

Background

In the June 10, 2021 meeting, the Approval Authority approved a two-year proposal cycle for FY22-23. The FY22 UASI Project Proposal Guidance states that the Bay Area UASI Management Team will report all sustainment project proposals to the Approval Authority, along with funding recommendations based on the region's risk and gaps as well as funding availability.

Discussion

Listed in Table One below are two regionally funded sustainment projects: training and exercise and the fusion center. These projects will be presented directly to the Approval Authority, along with an Annual Report (Appx 5a and 5b), in today's meeting.

Please note that the Management Team's current funding recommendations for the sustainment projects assumes that our FY23 grant will be the same as last year, with the State retaining the same percentage of the grant as last year (i.e., 18.5%). If a change in FY23 FEMA's risk methodology ranking or the State retention percentage reduces the Bay Area funding amount, the Management Team will reduce the BATEP and NCRIC funding amounts equally.

The Management Team will provide final funding recommendations once DHS announces the FY23 grant award amount, likely at the June Approval Authority meeting. At that time, the Approval Authority will also review/approve allocations for all hub projects recommended by hub voting members.

Table 1: FY23 UASI Proposed Sustainment Projects

Agenda Item	Sustainment Project	Proposer	FY22 Allocation	Requested FY23 Amount	Recommended FY23 Allocation
6a	Bay Area Regional Training and Exercise Program (BATEP)	Bay Area UASI Management Team	\$4,412,339	\$4,412,339	\$4,412,339
6b	Fusion Center - Information Analysis, Infrastructure Protection, and Cyber Security	Northern California Regional Intelligence Center (NCRIC)	\$6,431,074	\$ 6,431,074	\$ 6,431,074
	Law Enforcement Information Sharing		\$250,000	\$125,000	\$125,000
Total FY23 Sustainment Project Funding Recommendation			\$11,093,413	\$10,968,413	\$10,968,413



BAY AREA TRAINING AND EXERCISE PROGRAM

2022 ANNUAL REPORT

January 1 – December 31, 2022

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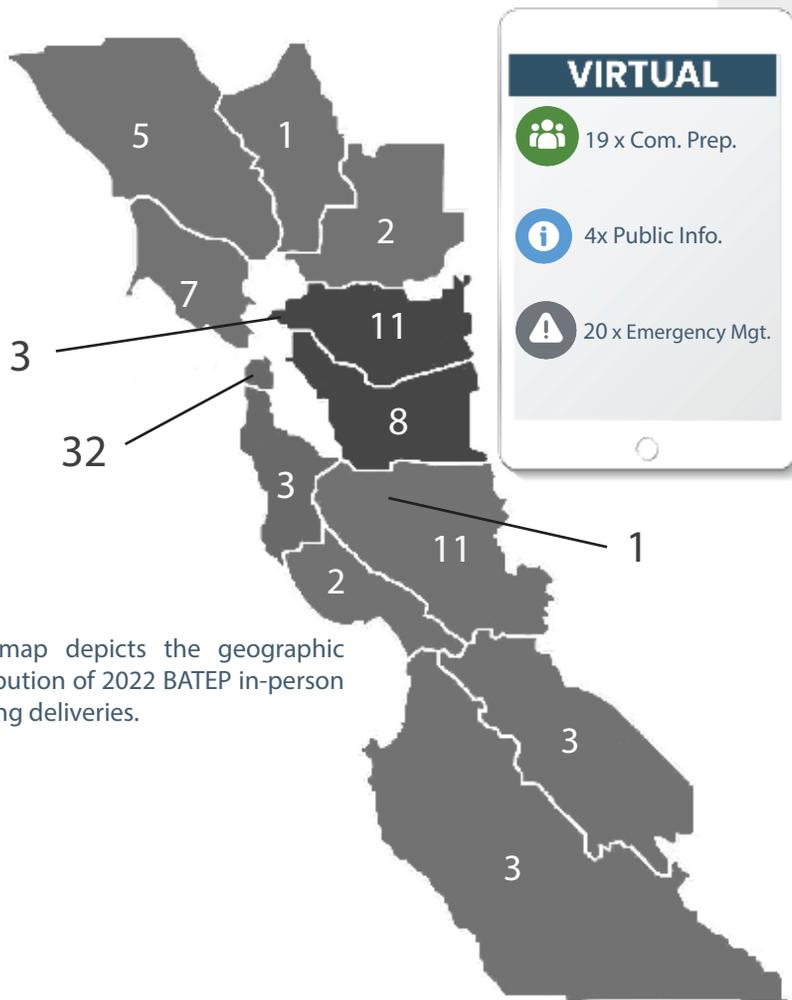


EXECUTIVE SUMMARY



2022 BATEP COURSE DELIVERIES

IN-PERSON



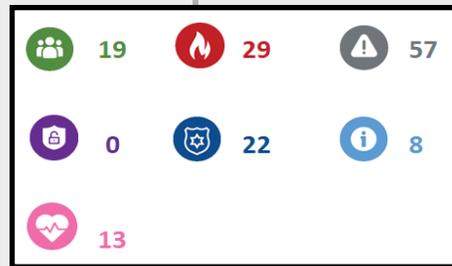
This map depicts the geographic distribution of 2022 BATEP in-person training deliveries.



2022 SUMMARY



143
COURSES DELIVERED



3,601
STUDENTS TRAINED



2,630
NEW ACCOUNTS
CREATED ON BATEP.ORG



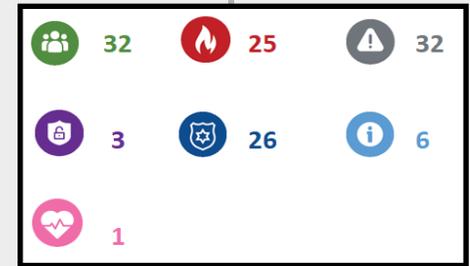
283,685
PAGEVIEWS
ON BATEP.ORG



2021 SUMMARY



125
COURSES DELIVERED



3,621
STUDENTS TRAINED



1,977
NEW ACCOUNTS
CREATED ON BATEP.ORG



215,267
PAGEVIEWS
ON BATEP.ORG



Community Preparedness



Fire Services



Emergency Management



Cybersecurity



Law Enforcement



Public Information



Public Health



1

About BATEP

The Bay Area Training and Exercise Program (BATEP), launched by the Bay Area Urban Areas Security Initiative (BAUASI) in 2020, provides grant-funded training and exercise services for Bay Area jurisdictions and their partners to build and sustain core capabilities to prevent, protect, respond to, and recover from terrorist incidents and catastrophic events.

BATEP Guiding Principles

Program administrators, training coordinators, and staff ensure that BATEP maintains:



A transparent and inclusive process through the Bay Area UASI’s Training and Exercise Work Group to determine training priorities, funding allocations, and region wide exercise opportunities.



Prioritizing training and exercise activities derived from and aligned with the National Preparedness Goal, the Bay Area Threats and Hazards Identification and Risk Assessment (THIRA) and the Bay Area Stakeholder Preparedness Review (SPR).



An ongoing opportunity for the whole community partners to coordinate regionally on training and exercise opportunities.



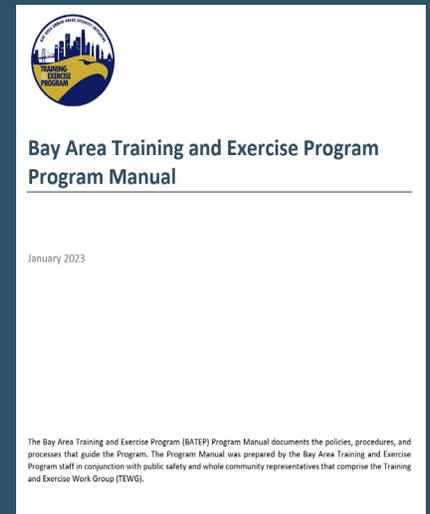
A balanced offering of training and exercise opportunities for all public safety disciplines.



A commitment to enhancing preparedness, response, and recovery capabilities of community-based organizations throughout the Bay Area UASI region.

BATEP Program Manual

The BATEP Program Manual, developed in 2020, and updated annually documents the policies, procedures, and processes that guide the Program. The Program Manual is designed to provide information for training students, hosts, and vendors; for agencies participating in regional exercises; and for community-based organizations engaging with the Program’s trainings and exercises.





2

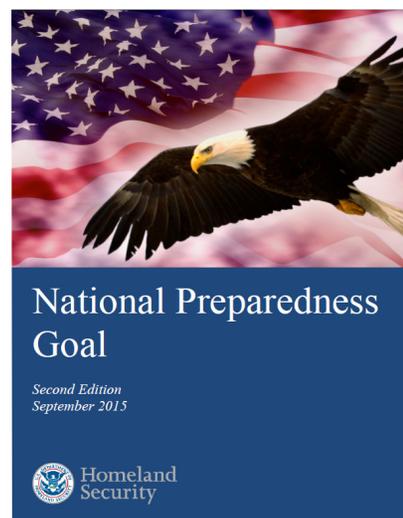
2022 TRAINING

Training activities are offered across the public safety disciplines of Fire Service, Law Enforcement, Public Health / Emergency Medical Services, Emergency Management, Cybersecurity, Public Information / Public Safety Communications, and Community Preparedness. To accommodate COVID-19 pandemic safety precautions and provide increased access to training, BATEP continues to identify virtual training opportunities where possible. In-person trainings are geographically distributed throughout the Bay Area UASI region and required to follow local public health orders.

2022 Training Summary

Core Capability	# of Courses	# of Students Trained
Community Resilience	7	311
Economic Recovery	1	12
Environmental Response	3	169
Forensics and Attribution	2	26
Interdiction and Disruption	1	23
Logistics and Supply Chain Management	3	67
Mass Search/Rescue Operation	15	354
On Scene Security, Protection, and Law Enforcement	9	190
Operational Communications	1	7
Operational Coordination	59	1342
Planning	9	240
Protection	1	22
Public Health, Health Care and Emergency Services	20	563
Public Information and Warning	7	157
Response	1	16

Each year the Bay Area UASI conducts a capability assessment of our region's capacity to meet capability targets as outlined in the Bay Area Threats and Hazards Identification and Risk Assessment (THIRA) / Stakeholder Preparedness Review (SPR). BATEP prioritizes training offerings based on the gaps identified through the capability assessment. BATEP's training accomplishments then inform the following year's regional capability assessment. The Bay Area UASI's THIRA/SPR and BATEP's training priorities are aligned with the National Preparedness Goal and California Homeland Security Strategy.





Fire Service Course Deliveries



“The instructors were awesome, very knowledgeable and created an environment that was engaging, challenging and fun to learn from” - Rope Rescue Technician Training Student

29

COURSE DELIVERIES

635

STUDENTS TRAINED

CORE CAPABILITIES TRAINED

Mass Search and Rescue Operations	Logistics and Supply Chain Management
Environmental Response/Health and Safety	
Operational Coordination	



Law Enforcement Course Deliveries



“The instructors went in depth with techniques and were also able to go into detail for real life scenarios” - Open Water Rescuer Basic Student

22

COURSE DELIVERIES

529

STUDENTS TRAINED

CORE CAPABILITIES TRAINED

Interdiction and Disruption	Operational Coordination
On-scene Security, Protection, and Law Enforcement	Planning
Public Health, Healthcare and Emergency Medical Services	Protection
Forensics and Attribution	



Public Health / Emergency Medical Services Course Deliveries



13

COURSE DELIVERIES

342

STUDENTS TRAINED

CORE CAPABILITIES TRAINED

Public Health, Healthcare, and Emergency Medical Services

"I especially liked the passion and anecdotal story telling from the instructors. It was truly eye-opening as well as a reality check for us to remember that we are not invincible." - **Stop the Bleed Student**



Emergency Management Course Deliveries



57

COURSE DELIVERIES

1,133

STUDENTS TRAINED

CORE CAPABILITIES TRAINED

Economic Recovery

Response

Logistics and Supply Chain Management

Planning

Operational Coordination

"The pre-exercise helped prepare us for the exercise and this made the experience very positive." - **Emergency Management Concepts Student**



Cybersecurity Course Deliveries



Certified Information
Systems Security Professional
An (ISC)[®] Certification

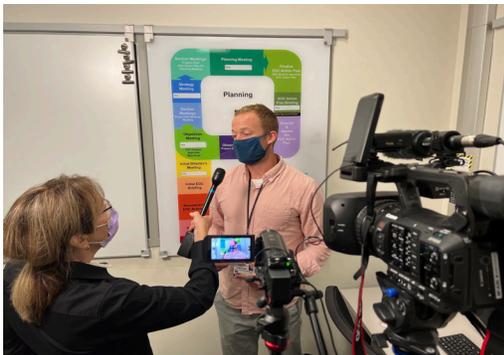


Throughout 2022, BATEP and cybersecurity professionals across the region assessed previous cybersecurity trainings and planned a renewed regional cybersecurity training program that aligns with rigorous industry certifications and standards.

In 2023, BATEP will offer information technology professionals the opportunity to complete six industry-leading cybersecurity certifications from (ISC)2 and CompTIA, while continuing to provide end-user security awareness training to community partners regionwide.



Public Information / Public Safety Communications Course Deliveries



“The instructors, content, and examples presented were modern and up to date.” - Joint Information Center Concepts Student

8

COURSE
DELIVERIES

164

STUDENTS
TRAINED

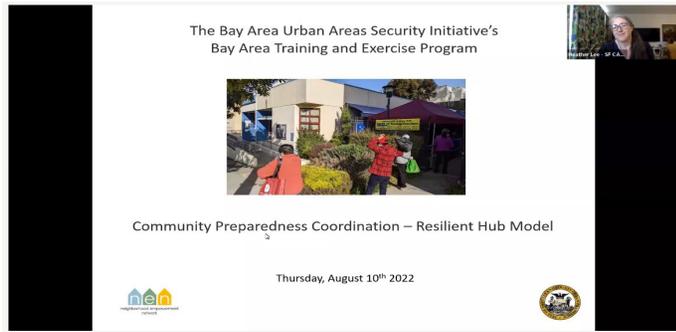
CORE CAPABILITIES TRAINED

Public Information and Warning

Operational Communications



Community Preparedness Training Seminars



19

COURSE DELIVERIES

763

STUDENTS TRAINED

CORE CAPABILITY TRAINED

Community Resilience

Operational Coordination

Planning

"Suffice to say, as part of my HOPE certification I took 2 online ICS courses that were tedious and more detailed than was necessary for volunteers working with first responders. Not so with this UASI webinar. It covered all the necessary points in a much more focused and palatable fashion." - Incident Command for Nonprofit, Community, and Faith Based Organizations Student

The 2022 BATEP community preparedness trainings were offered through a collaboration led by San Francisco Community Agencies Responding to Disaster (SF CARD). These seminars, specifically geared for nonprofit and faith based organizations, covered topics such as continuity of operations planning, incident command systems, organizational and personal disaster preparedness, and community preparedness coordination. Locally based coordination panels were convened to highlight collaboration between government agencies and nonprofit and faith-based organizations during disaster response. These allow communities to develop best practices, increased awareness, and future successes in disaster preparedness, response, and recovery efforts.





4

2022 EXERCISE

The BATEP exercise program strives to engage the whole community in building a more resilient Bay Area. In 2022, the Bay Area UASI hosted two capstone exercises – Golden Eagle and the Public Safety Preparedness Summit. Golden Eagle allows multiple levels of government, non-governmental, and faith-based organizations an opportunity to implement, operate, and evaluate regional coordination in a simulated catastrophic disaster response. The annual Bay Area UASI Public Safety Preparedness Summit is a conference style series of seminars and trainings that bring together multiple public-safety disciplines, private sector partners, and non-profit community-based organizations.



Golden Eagle Exercise

On May 19, 2022, the one-day full-scale / functional Golden Eagle Exercise focused on critical transportation operations following a catastrophic earthquake on the Hayward Fault with regional impacts. The exercise provided an opportunity to evaluate Emergency Operations Center (EOC) activation and operations as well as public information, alternate communications, regional common operating picture (COP), and alert and warning functions. Approximately 400 individuals engaged across more than 35 exercise locations.



19 Activated Local Emergency Operations Centers

13 Activated Transportation Emergency Operations Centers

2 Participating Federal Agencies

5 Participating State Agencies

"I found everyone to be extremely open to collaboration."

- Bay Area Joint Information System Participant in the 2022 Golden Eagle Exercise

"The exercise was incredibly well developed and run!"

- Bay Area Joint information System Participant in the 2022 Golden Eagle Exercise

"I felt like almost everyone was much more comfortable with discussions that include AFN."

- 2022 Golden Eagle Exercise Participant

"The exercise tools & information were excellent."

- 2022 Golden Eagle Exercise Participant

Public Safety Preparedness Summit

The Bay Area UASI hosted 391 attendees at the 2022 Bay Area Public Safety Preparedness Summit, a capstone conference, that brought together multiple public safety disciplines, private sector partners, and non-profit community-based organizations in building a more resilient Bay Area. Discussions focused on four tracks: Cyber Resilience, Mass Notification, Domestic Violent Extremism, and Securing the Cities. Presentations and summary materials may be accessed at www.bayareauasi.org/summit.



Keynote Speakers

Mary Ellen Carroll, *Executive Director*
San Francisco Department of Emergency Management

Kerry L. Thomas, *Director*, Preparedness Grants Division
Federal Emergency Management Agency

Elizabeth Neumann, *Chief Strategy Officer*
Moonshot

“Great program, great plenary speakers, great venue!”

- Attendee of the 2022 Summit

“I loved the visuals and bridge between theory and practice. This was useful, not just an information dump.”

- Attendee of the 2022 Summit

“It was a great chance for so many backgrounds to get together in the same room and walk through what would/should happen.”

- Attendee of the 2022 Summit



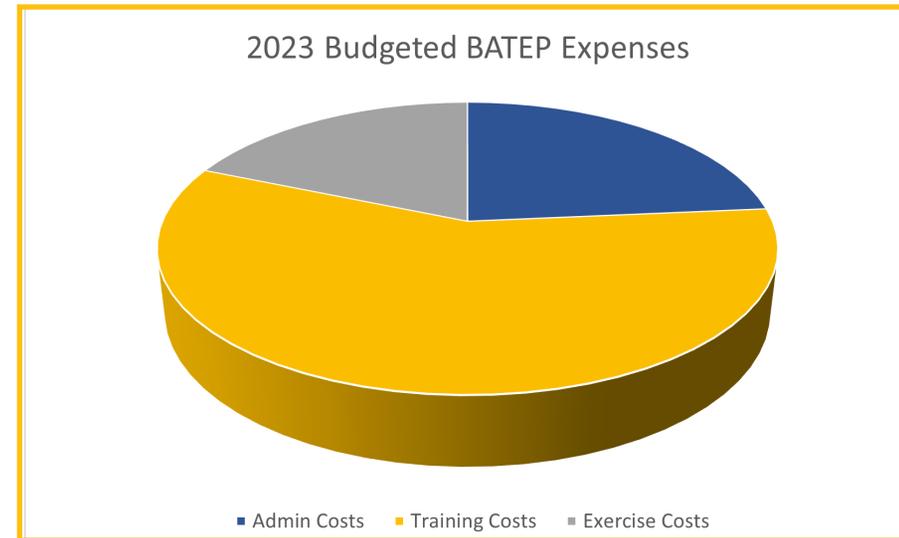
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2023 BATEP BUDGET

2023 BATEP Budget

2023 Calendar Year Budget	
\$1,040,000	Estimated BATEP Administration Costs
\$765,865	Law Enforcement Courses
\$659,982	Fire Service Courses
\$596,751	Emergency Management Courses
\$314,547	Public Information Courses (including PSC)
\$210,194	Public Health Courses (including EMS)
\$2,547,339	Total Estimated Training Course Costs
\$225,000	2023 Active Attacker Exercise Series
\$150,000	2023 Golden Eagle Pandemic Exercise
\$450,000	2023 Public Safety Preparedness Summit
\$825,000	Total Estimated Exercise Costs
\$4,412,339	Total Estimated 2023 BATEP Expenditures

FY22 UASI Allocation = \$4,412,339



Note: BATEP will support numerous activities funded through UASI National Priority Projects including a Cyber Incident Response Exercise, Community Emergency Response Team (CERT) Exercises, a CBRNE Response Functional Exercise, and Cybersecurity training courses. Additionally, funds awarded via the Regional Catastrophic Preparedness Grant Program (RCPGP) are allocated for the Community Preparedness training seminars conducted via BATEP.





Northern California Regional Intelligence Center

2022 ANNUAL REPORT FOR THE
BAY AREA URBAN AREAS
SECURITY INITIATIVE





Northern California Regional Intelligence Center

Northern California Regional Intelligence Center

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The Northern California Regional Intelligence Center (NCRIC) is a regional component of the California State Threat Assessment System and one of 80 Fusion Centers nationwide, serving as a bridge to enable collaboration and partnership across local jurisdictions and between local, state, tribal, and federal agencies.

15 Counties served in Northern California

10M Population in Area of Responsibility (AOR)

In 2022, the NCRIC strove to **connect** with law enforcement, public safety, first responders, local government, public health, cyber security, private sector, and other communities within its area of responsibility; **inform** them through relevant and timely training, threat awareness, and actionable guidance, so those partners may be better prepared to **protect** their officers, facilities, infrastructure, or population served; while also providing **analytic investigative support** when responding to incidents or conducting investigations through our analytic staff and their varying specialized skillsets.

Though it may be impossible to evaluate the impact to public safety through numbers, this report is an attempt to measure the NCRIC's success - to Connect, Inform, Protect, and Support our region - through quantifiable measurements.

Mission Statement

To protect life, critical infrastructure, key resources, privacy, civil rights, and civil liberties through information sharing, analysis, criminal intelligence and technology that focuses a whole of government and community approach to identify, prevent, protect against, mitigate, and assist in the response to and the recovery from the greatest human-made threats and major hazards in the Federal Northern District of California.



Director
Mike L. Sena



Deputy Director
Karen Sherwood



Deputy Director
Randy Wagner



Outreach and Training

Northern California Regional Intelligence Center

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Duties:

Utilizing local, state and federal representatives from allied agencies, expand the information sharing environment by providing briefings, connecting agencies to share strengths and address challenges, and supporting major events. Develop and facilitate participation by critical infrastructure (CI) owners and operators to protect CI assets. Provide vetted members with highly valued, sensitive information, intelligence, and educational opportunities. Enhance engagement capabilities.

Accomplishments:

The Terrorism Liaison Officer Outreach Program (TLOOP) and Private Sector Partnership Program provided over 30 briefings to public and private sector partners during the calendar year. Utilizing task force officers, information sharing was enhanced between law enforcement, Fire/EMS, faith-based organizations, and schools. Engagement efforts adapted to the Covid-19 environment including webinar-based training and virtual information sharing opportunities, while also re-engaging in-person meetings, classes, and conferences.

Additionally, TLOOP assisted San Francisco Bay Area law enforcement agencies in Human Trafficking operations and investigations, Armed Vehicle Caravan and Sideshow events, Organized Retail Crime collaboration with partner Fusion Centers, both locally and nationally, and coordination with TLOOP programs, both nationally and internationally, to include law enforcement and intelligence entities in Canada, New Zealand, and the United Kingdom.

The Private Sector program continued its close partnership with the FBI InfraGard outreach program to increase participation. The team conducted the inaugural 8-hour Infrastructure Liaison Officer (ILO) course, to provide NCRIC private sector, law enforcement, and government members with a primer on critical infrastructure and key resources (CIKR), along with threats and hazards to CIKR; 59 people attended and completed this training.

Personnel Assigned:

8

34

Courses offered to local partners

816

Students trained

904

New member applicants reviewed, vetted, approved; now receiving information, and eligible for training

"I really appreciated the information... combined with the group exercise at the end. It really drove home the importance of working together through the fusion center to gather and analyze information."
- TLO Basic Course Attendee



Regional Information Sharing

Northern California Regional Intelligence Center

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Duties:	Connect the disparate standalone data sources scattered across agencies and jurisdictions. Aggregate, unify, and normalize data points into accessible consolidated platforms. Provide advanced search, alerting, or reporting capabilities to maximize the value of the consolidated information. Ensure that all sharing is achieved in a manner compliant with the law and protecting privacy and civil liberties.
Accomplishments:	In 2022 the NCRIC rebuilt its Single Sign On connectivity, providing all 15000+ vetted law enforcement partners with access to not only the National Data Exchange (N-DEx) but numerous other systems in the Law Enforcement Enterprise Portal (LEEP).
Personnel Assigned:	2

750

Average Law Enforcement logins and queries every week

2.5M

2,500,000 new data points processed daily



Cyber Security Team

Northern California Regional Intelligence Center

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Duties: The NCRIC Cyber Team works as a hub for remediating suspicious cyber incidents in the region. Whether digging in to identify the sender location of a phishing email, referring an urgent financial fraud case to a federal partner, or working with city and county Chief Information Security Officers (CISOs) to develop a strategic cyber mutual aid framework, NCRIC Cyber provides public and private sector victims with timely and actionable incident response resources.

Accomplishments: In 2022 NCRIC Cyber provided tailored cyber threat briefings across many critical infrastructure sectors including emergency services, water/wastewater, education, government facilities, energy, information technology, and healthcare. During this time NCRIC Cyber also obtained membership in two regional federal cyber task forces to more efficiently convert local tips and leads into active investigations.

Personnel Assigned: 3

*"Your Biweekly Cyber Threat Calls are incredibly informative and made even more engaging with your particular flair for concise and entertaining delivery."
-County IT Specialist*

*"Just some feedback on these calls. They are extremely helpful for our staff and provide focused cybersecurity info we can use."
-County CISO*

39

Cybersecurity Briefings, Trainings, or other Events

18

Cybersecurity Bulletins Delivered to Partners

6

Cybersecurity Vulnerability Assessments

120

Suspicious Emails Analyzed from Partner Submissions

44

Cybersecurity Incident Triage or Response



Strategy, Infrastructure, and Analysis

Northern California Regional Intelligence Center

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Duties:

Lower the regional risk profile through focused analysis of strategic level threats and vulnerabilities; cultivate shared intelligence between partners; develop regional subject matter expertise and pertinent resources; reduce risks to critical infrastructure, special events, and soft targets; provide considerations for the implementation of protective measures to mitigate risks; and develop and maintain working relationships with subject matter experts in a variety of disciplines and areas including, but not limited to critical infrastructure, domestic violent extremism, school safety, soft targets, public safety, law enforcement, and government.

Accomplishments:

Developed dashboards and reporting tools to consolidate regional intelligence related to regional crime trends and threats to public safety; collaborated with public and private entities to mitigate vulnerabilities and lower the risk profiles of special events, vulnerable populations, and other soft targets; combated domestic violent extremism through coordinated efforts between local, state, and federal partners; identified physical critical and key-resource assets in need of particular protection; and improved response plans through tabletop exercises and training.

Personnel Assigned:

3

*"We value our partners at NCRIC in helping us"
- Captain of Public Safety, Local University*

36

Events Staffed and Supported by NCRIC Analysts

21

Situational Awareness Written Products

92

Threat Assessment Written Products

5

In-Depth Vulnerability Assessments of Critical Infrastructure



Tactical Analysis Group

Northern California Regional Intelligence Center

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Duties:

Duties: Intake, vet, analyze, and share tips, leads, suspicious activity reports, information, and intelligence on foreign and domestic terrorism, criminal activity or threats to life; regularly collaborate and coordinate with federal, state, local, tribal, and territorial public safety partners, other fusion centers, private sector, faith-based community, and other security partners in our region and nationally to enhance threat information and mitigate risks; provide analytical support for requests for information; develop intelligence products, briefings, threat assessments, or strategic communications regarding regional criminal and terrorism activity trends and patterns; provide investigative and real-time event support; and coordinate the Gun-Related Intelligence Program.

Accomplishments:

Accomplishments: 2022 had a 45% increase in Suspicious Activity Reports (SARs) or other Reports, which were de-conflicted and vetted to determine a criminal and/or a terrorism nexus. This growth can be largely attributed an increase in overall threat activity as COVID restrictions lifted and businesses and schools reopened to full capacity. Incidents of mass violence, domestic terrorism threats, hoax threats, and the manufacturing and seizures of privately made firearms are also drivers behind the increase in submissions. The additional activity has also improved the NCRIC's relationship and integration with federal partners, including the FBI. Analysts have worked on dozens of investigations in coordination with the FBI to ensure threats are mitigated and investigations are thorough.

Personnel Assigned:

5

"[NCRIC Analyst] was an essential partner in providing value-added information to our analysts and case agents, and I truly appreciate [NCRIC Analyst's] efforts and support during this critical time."

- Federal Agency

1312

Suspicious Activity or other Reports analyzed

569

Requests for Law Enforcement Information or Investigative Support

109

Counterterrorism written products disseminated

255

Sworn officer follow-up activity to Suspicious Activity Report

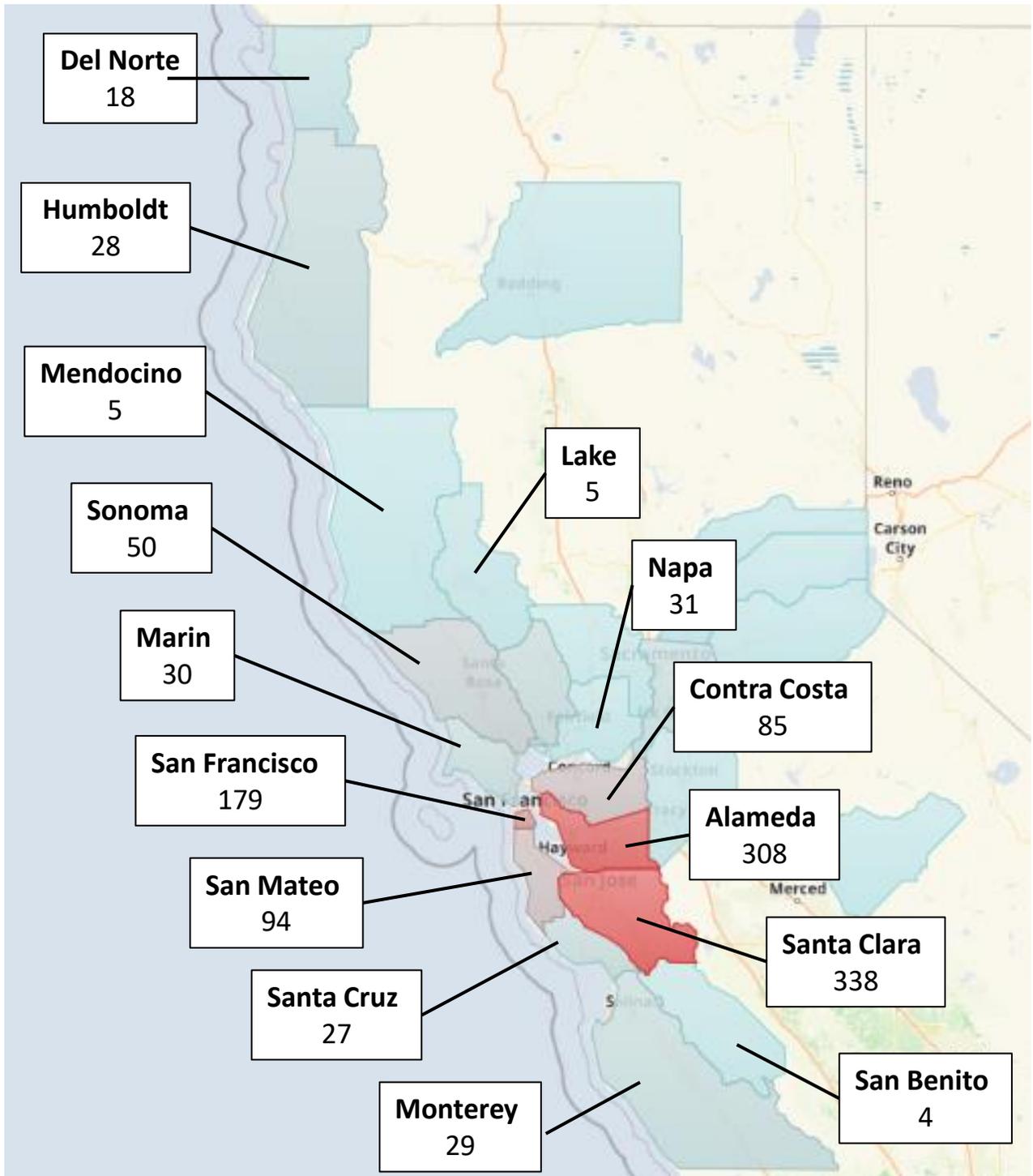
245

Suspicious Activity Reports escalated to FBI or other federal partners



Geographic Distribution of Reporting

Northern California Regional Intelligence Center





Digital Forensics Evidence Lab

Northern California Regional Intelligence Center

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Duties: The NCRIC Digital Forensic Evidence Lab (DFEL) uses forensic tools and investigative methods to analyze digital video, audio, and still images; computer and mobile phone devices; and motor vehicle computer systems in order to capture, identify, and preserve specific electronic evidence for use in criminal proceedings.

Accomplishments: In 2022, DFEL was able to utilize technology to bring about successful resolutions to many high-profile cases. DFEL provided assistance in multiple human trafficking cases and successfully identified several suspects and victims. These identifications led to arrests and the freeing of multiple victims of trafficking. DFEL also worked to identify and locate more than 20 child victims of online sexual exploitation, which led to the identification and arrest of multiple suspects. DFEL also worked to locate a fugitive suspect accused in a cold case rape of a child from 2014, and successfully identified another fugitive child predator who had fled the country and was on the run since 2018.

Personnel Assigned: 2

Thank you for your help in this case. Without the information you provided, this case would not have been solved!"

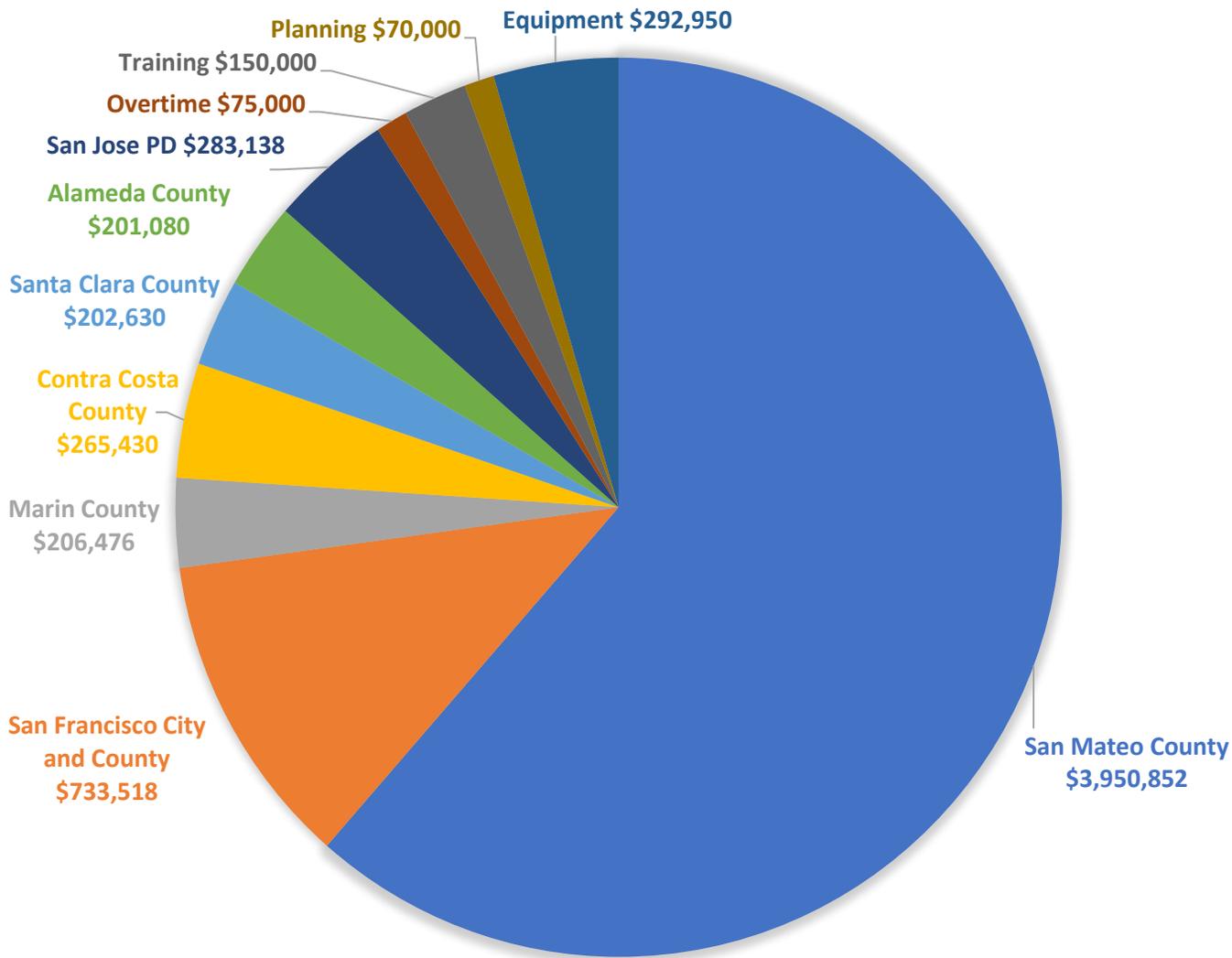
- Detective, Police Department

839 Requests Processed or Cases Supported



Proposed FY23 Budget Allocation

Northern California Regional Intelligence Center



San Mateo County	\$3,950,852
San Francisco City and County	\$733,518
Marin County	\$206,476
Contra Costa County	\$265,430
Santa Clara County	\$202,630
Alameda County	\$201,080
San Jose PD	\$283,138
Overtime	\$75,000
Training	\$150,000
Planning	\$70,000
Equipment	\$292,950
Total	\$6,431,074



Annual Metrics

Northern California Regional Intelligence Center

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Team	Metric	Baseline	2022
Outreach and Engagement			
TLO	Total Members approved for Law Enforcement Sensitive information	10000	15427
TLO	New members approved for Law Enforcement Sensitive information	500	630
TLO	Total Members approved for Official Use Only information bulletins	2000	1983
TLO	New members approved for Official Use Only information	100	143
TLO	Total Members approved as Private Sector Partners	1000	1333
TLO	New members approved as Private Sector Partners	100	121
TAG	Counterterrorism written products disseminated	50	79
CYB	Cybersecurity written products disseminated	12	18
CYB	Cybersecurity Briefings or other events	25	39
TLO	Live or Virtual Training Classes Offered	12	34
TLO	Students Trained	300	816
Risk Assessment and Infrastructure Protection			
SIA	Situational Awareness written products	4	21
SIA	Threat Assessment written products	4	92
SIA	Risk or Vulnerability assessments of critical infrastructure, special events, physical assets	4	5
SIA	Real-time Open Source Analysis (ROSA) events supported	2	36
CYB	Cybersecurity Vulnerability Assessments	4	6
Analytic Support of Criminal or potential Terrorism activity			
TAG	Suspicious Activity or other Reports analyzed	800	1312
TAG	Law Enforcement Requests for Information or Investigative Support	300	569
CYB	Cybersecurity Incident Support or Triage	25	44
CYB	Suspicious E-mails Analyzed for malware or other cybersecurity threat	100	120
DFL	Digital Forensic Evidence Lab cases supported	500	839
TLO	Sworn officer follow-up activity to Suspicious Activity Report	200	220
TAG	Suspicious Activity Reports escalated to FBI or other federal partners	200	202

Bay Area UASI

Risk Management Program Kick-Off

Amy Ramirez, Regional Project Manager

Approval Authority Meeting
January 12, 2023
Agenda Item 6





Program Highlights

Activity	Date
Risk Management Program Kick-off	January 24
Cal COP* User Training	February 16
Asset Update Deadline	April 15
Special Event Deadline	June 17

* Cal COP: California Common Operating Picture for threat awareness



THIRA / SPR

Threat & Hazard Identification and Risk Assessment

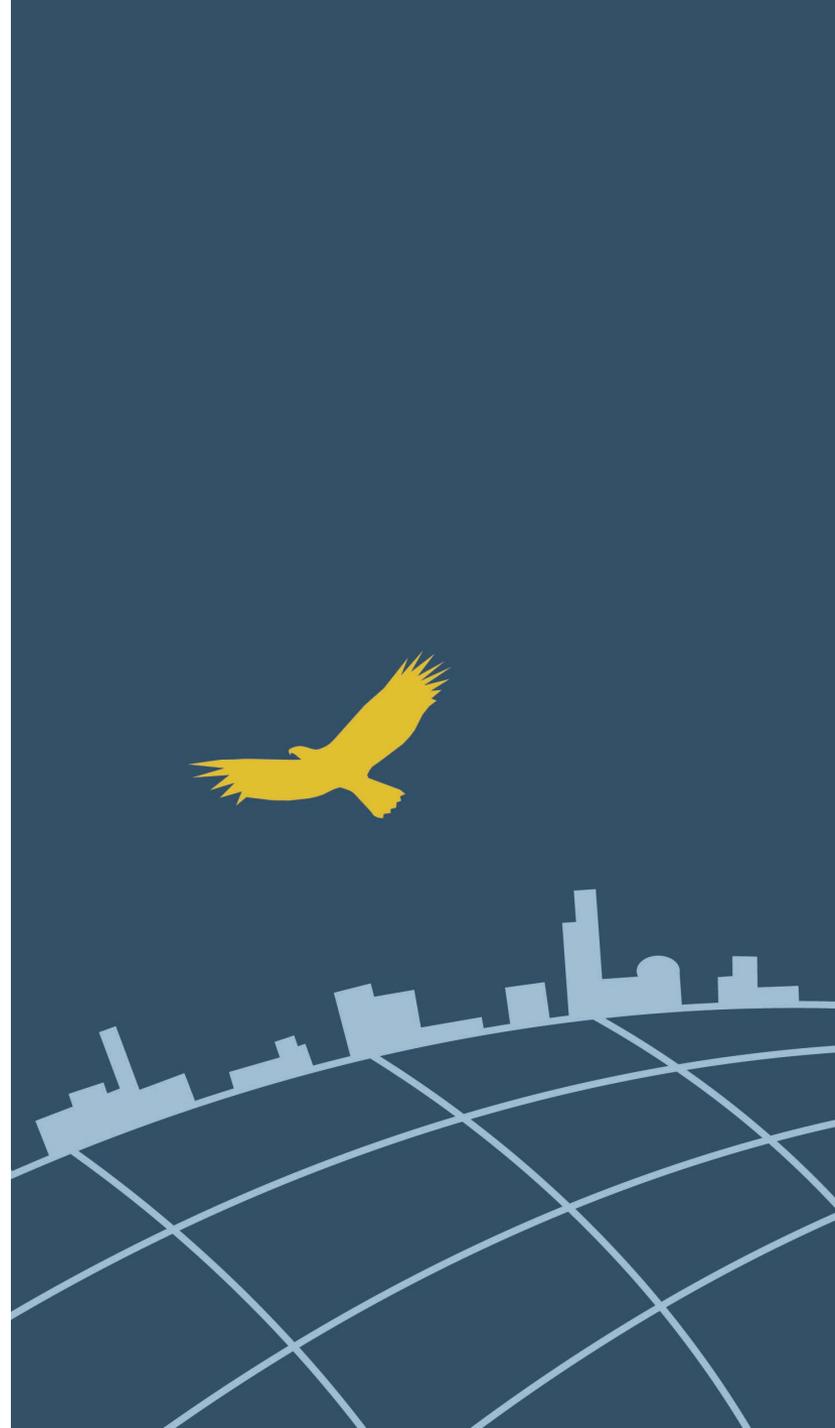
- No updates required until 2025

Stakeholder Preparedness Review (SPR)

- Assess all Capability Targets
- Gather input via: Worksheets, Regional Work Groups, Focused SME webinars

Amy Ramirez
amy.ramirez@sfgov.org
415-412-8313

Thank you.



To: Bay Area UASI Approval Authority

From: Amy Ramirez, Regional Project Manager – Risk Management

Date: January 12, 2023

Re: Item 06: Risk Management Program Kick-Off

Staff Recommendation:

No recommendation

Action or Discussion Items:

Discussion

Background:

Each year the Bay Area UASI Risk Management Program includes data input, validation, assessments, and reporting to support decision-making and guide grant spending. The requirement for all recipients of Homeland Security grants is to produce a Threat Hazard Identifications and Risk Assessment (THIRA) on a three-year cycle and a Stakeholder Preparedness Review (SPR) on an annual cycle.

Discussion:

The Management Team has completed its planning for the 2023 risk management cycle in partnership with jurisdictions, the NCRIC, and Haystax. An overview of program highlights is summarized below and provided in a PowerPoint presentation (Appendix A).

Risk Management 2023 Program Highlights

- Jurisdictions will conduct their annual asset review to fill information gaps and add Special Events for use in the Department of Homeland Security annual data calls.
- The NCRIC Cal COP asset update will focus on faith-based and community-based organizations representing the Bay Area's diverse identities and ideological, sociological, political, and religious communities, as potential targets for threat actors.
- The NCRIC will continue coordination and outreach with energy sector and other utility partners, local law enforcement agencies, and critical infrastructure protection specialists to mitigate vulnerabilities of critical utilities.
- The UASI Management Team will work with subject matter experts in the region to update the SPR. The final document will be presented for approval at the November Approval Authority meeting in preparation for submission to FEMA by December 31, 2023.

Risk Management Program Schedule

This year, there are three main steps to our risk management process:

1. Risk Management Kick-Off Meeting

WHO: All Bay Area UASI regional and subject matter experts involved in risk management

WHAT: The Bay Area UASI Management Team provides an overview of the risk management process for the grant year, the annual approach to the Threat and Hazard Identification and Risk Assessment (THIRA) and Stakeholder Preparedness Review (SPR); the California Common Operating Picture (Cal COP) for Threat Awareness; as well as Protected Critical Infrastructure Information (PCII) certification requirements.

WHEN: January 24, 2023, 10:00 am – 11:00 am

WHERE: Virtual

2. Asset Updates and Special Event Data Collection

WHO: OA and NCIRC subject matter experts who are Cal COP trained and PCII certified.

WHAT: Subject matter experts enter data on special events and review and update asset data based, as needed, in Cal COP. The NCRIC reviews and validates the information.

WHEN: January 25, 2023 – April 15, 2023

WHERE: In Cal COP

Haystax will offer an in-person, general user training for Cal COP on February 16, 2023.

3. SPR Assessment

WHO: Regional subject matter experts in all Mission Areas: Prevention, Protection, Response, Recovery

WHAT: Complete the SPR for all Core Capabilities (i.e. change in capacity from last year, reasons for gaps, and gap-closing strategies).

WHEN: April - September

WHERE: This process will be completed via worksheets and through input gathered from UASI Regional Work Groups and focused meetings with SMEs.

To: Bay Area UASI Approval Authority
From: Tristan Levardo, CFO
Date: January 12, 2023
Re: Item 07: FY2021 UASI Spending Report

Staff Recommendation:

Information only

Action or Discussion Item:

Discussion only

Summary

The sub-recipient performance period for FY2021 UASI grant is November 1, 2020 – December 31, 2021, with some projects being extended to 12/31/23. Management Team budget includes the Bay Area Training and Exercise Program.

Financial Information:

Jurisdiction	Budget	Spending	Spent %	Committed
Management Team	\$8,671,034	\$2,501,194	29%	\$6,169,840
National Projects – Management Team	\$7,135,633	\$832,788	12%	\$6,302,845
National Projects - Santa Clara County of Board Education	\$197,000	\$41,275	21%	\$155,725
National Projects - San Mateo County of Board Education	\$135,250			\$135,250
Alameda	\$790,610	\$189,063	24%	\$601,547
Carmel by the sea	\$175,000			\$175,000
Contra Costa	\$634,686			\$634,686
East Bay Regional Park	\$142,660			\$142,660
Fremont Fire	\$14,408			\$14,408

Livermore-Pleasanton	\$120,000	\$111,533	93%	\$8,467
Marin	\$237,043	\$141,701	60%	\$95,342
Monterey	\$176,196	\$75,000	43%	\$101,196
NCRIC	\$6,597,740	\$2,329,941	35%	\$4,267,799
Novato	\$68,330			\$68,330
Oakland	\$1,050,000	\$774,058	74%	\$275,942
Petaluma	\$19,845			\$19,845
San Francisco	\$2,753,151	\$1,255,296	46%	\$1,497,855
San Jose	\$1,681,608	\$52,250	3%	\$1,629,358
San Mateo	\$863,389	\$30,852	4%	\$832,537
Santa Clara	\$631,666			\$631,666
City of Santa Cruz	\$109,031	\$85,523	78%	\$23,508
Solano	\$207,573			\$207,573
Sonoma	\$70,000			\$70,000
South San Francisco Fire	\$80,647			\$80,647
Total	\$32,562,500	\$8,420,474	26%	\$24,142,026

SPENT %

